
Board of Directors' Meeting Agenda

Tuesday, March 9, 2021
6:30 pm – 9:30 pm
Via video conference

1. Welcome & Call to order 6:30 pm
 - 1.1. Confirm quorum
 - 1.2. Confirm minute taker
 - 1.3. Identification of Conflicts of Interest
2. Approval of the Agenda
3. Closed Door Session (Board Only) 6:35 pm
 - 3.1. Approval of Closed Door minutes Jan 12/21
 - 3.2. Executive Director Performance Review update
 - 3.3. Update on Finance Committee In Camera with Auditors
4. Connection Activity with board nominees 7:15 pm
5. Routine Business – Auditor to join 7:45 pm
 - 5.1. Presentation of 2020 Audited Financial Statements
 - Reserve Fund Annual Report 30 min
 - 5.2. Policy revision – accumulated surplus & reserves
 - New COVID-19 response fund
 - 5.3. Funds for playground improvements
 - 5.4. Approvals:
 - Revised accumulated surplus & reserve policy
 - 2020 Audited Statements – including transfers to reserves
 - Allocation of playground funds for 2021, if deemed necessary
6. Strategic Discussion 8:15 pm
 - 6.1. COVID-19 response
 - Opportunities from Safe Restart funding
 - Ongoing pressure
 - Impacts of child care affordability
7. Routine Business 2 8:50 pm
 - 7.1. Governance Policy Monitoring Reports
 - Accumulated Surplus & Reserves
 - Board – Executive Director Relations
 - Evaluating the ED

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| 7.2. Board Succession Planning | 9:00 pm |
| <ul style="list-style-type: none">• Recommended Slate of Nominees• Committees for upcoming year• Long-term succession considerations | |
| 7.3. Board Orientation | |
| 7.4. Board Evaluation | |
| <ul style="list-style-type: none">• Board Director Performance - key themes• GEM Assessment Results | |
| 7.5. Leadership Development – CEO Symposium | |
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8. Consent Agenda |
9:20 pm |
| 8.1. Operations Report – March 2021 | |
| 8.2. FAC In Camera minutes of Feb 23/21 | |
| 8.3. Finance & Audit minutes of Feb 23/21 | |
| 8.4. Nominating minutes of Feb 16/21 | |
| 8.5. 2021 Annual Enterprise Risk Management Report | |
| 8.6. Governance Minutes of Feb 11/21 | |
| 8.7. Nominating minutes of Jan 25/21 | |
| 8.8. Board Closed Door Minutes of Jan 12/21 | |
| 8.9. Board In Camera Minutes of Jan 12/21 | |
| 8.10. Board minutes of Jan 12, 2021 | |
| 8.11. 2020-Q4 Strategic Plan Progress Report | |
| 8.12. 2020-Q4 Financial Statement package | |
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9. Complete Board Meeting Evaluations | |
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10. Action Items |
9:28 pm |
| <ul style="list-style-type: none">• Confirm new action items | |
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11. Adjournment |
9:30 pm |